



WINGS Annual Report 2022



W I N G S
ELEVATING PHILANTHROPY

Index



FOREWORD _____ **03**

A message from the Executive Director and Board Chair

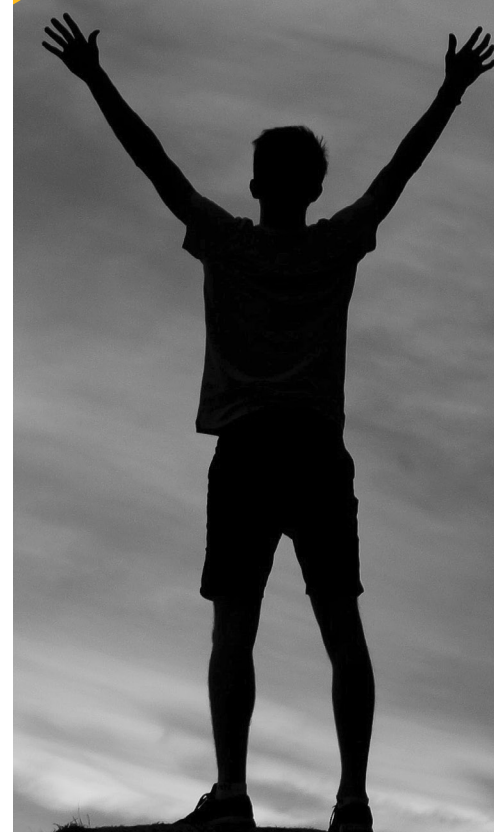
BUILDING MOMENTUM FOR TRANSFORMATION _____ **06**

Collective intelligence and action
Advocacy and policy
Strengthening ecosystems

ORGANISATIONAL DEVELOPMENT _____ **20**

FINANCIALS _____ **22**

2022 MEMBERSHIP OVERVIEW _____ **23**



Foreword

A message from the Executive Director and Board Chair

The year 2022 was possibly the most successful in WINGS' history to date. We reached significant milestones on a number of fronts. Our membership grew to 200, our budget exceeded \$2 million dollars, and our team continued to grow.

As we went further and deeper in fostering collective action and a voice in global philanthropy, we were thrilled to see the dynamism, engagement and many contributions of our diverse membership through our working groups, regional collaborations, and various projects and initiatives. Our biannual survey reflected this high level of engagement, with a 96% satisfaction rate and 67% of members being active in at least one of our Working Groups.

One of the highlights of the year was the implementation of our first partnership with the European Union

Directorate-General for International Partnerships (DG INTPA), which supports our efforts in creating a more enabling environment for philanthropy locally and globally. Our first-ever advocacy strategy was launched and highlighted how to channel and amplify philanthropy's collective voice to strengthen the enabling environment for our field.

Our global presence was amplified through key engagements at the United Nations General Assembly, the High-Level Political Forum, the EU Policy Forum on Development, the Global Partnership for Effective Development Co-operation (GPEDC) and COP27. Our presence at these events contributed to elevating the voice of philanthropy and increasing connections and visibility to position philanthropy as a key player in development.

Our members also had the opportunity to access training on data analysis for advocacy, strengthening capacities on public policy and better financial practices to create an enabling environment for philanthropy. Our commitment to strengthening the enabling environment continued with the second year of the Enabling Environment Fund for Philanthropy. This time five grants were awarded, totalling EUR 128,829. The projects ranged from strengthening African youth philanthropy to boosting gender-smart philanthropy in Latin America and the Caribbean and enhancing the legal framework for philanthropy in Southern Africa.

Progress in the East and West Africa philanthropy support ecosystem mapping projects was tangible. Virtual and in-person workshops underlined our commitment to fostering collaboration and knowledge sharing.

Building on the early achievements of the EU partnership, and following an in-depth collective process of design and negotiations, we ended the year with the great news that the European Union approved our proposal for a 4-year framework partnership agreement (FPA) that will start in 2023. The commitment of the EU is a testament to the trust and impact we aim to achieve.

On a more sobering note, the year 2022, was a very challenging one with new major geopolitical tensions and war at a time the world was just exiting the 2 year long global pandemic. The acceleration of the climate crisis also became even more obvious with a series of natural disasters affecting all regions of the world.

In this context, we feel more committed than ever to accelerating and deepening the contribution of our field to the transformation of our societal models.



In this context, we feel more committed than ever to accelerating and deepening the contribution of our field to the transformation of our societal models.

Our growing efforts to influence philanthropy's practices and norms resulted in the successful expansion of the Philanthropy for Climate movement, which started in 2021 and reached over 600 signatories from across the globe.

Our forthcoming strategic plan, scheduled for launch by the end of January 2023, outlines our commitment to WINGS' transformation as a strategic priority. We will aim to become an evidence and data-based organisation, led by strong and inclusive values, enabled by agile advocacy and digital tools, closer to its members and the diverse contexts in which they operate.

We will also scale our role as a global movement builder and field influencer and better integrate our programmatic work and network

activities to increase our impact on both fronts.

The journey ahead is transformative, and as we celebrate our successes, we remain mindful of the challenges and the organisational changes required to fulfil our ambitions. The dedication, professionalism, and rigour of our growing team and the continued support of the board of directors have been instrumental in achieving significant milestones for WINGS, our community, and the broader field.

We express our gratitude to WINGS members and partners for allowing us to, together, reinvent our role and explore uncharted territories of collaboration across regions and types of philanthropy. As we close the year on important milestones and exciting prospects, we extend our heartfelt thanks to the entire WINGS community.



BENJAMIN BELLEGY

WINGS Executive Director



ANDREW CHUNILALL

Chair of WINGS Board of Directors, CEO of
Community Foundations of Canada

SECTION 2 —

Building momentum for transformation

- COLLECTIVE INTELLIGENCE AND ACTION
- ADVOCACY AND POLICY
- STRENGTHENING ECOSYSTEMS

Collective intelligence and action

Collective intelligence and action are at the core of WINGS' mission and impact. WINGS and other philanthropy networks can conduct in-depth research and analysis in the field, become a space for thought

leaders to share their ideas, and explore fundamental questions about philanthropy, including norms, values, effectiveness, accountability, and power dynamics. Through collective intelligence and action,

we can drive positive change in the philanthropic sector, fostering awareness and encouraging discussions and collective action among our members and the broader philanthropic community.

Co-creating research, tools, and generating foresight



Philanthropy Transformation Initiative



In 2022, we conducted the first phase of the Philanthropy Transformation Initiative. This first phase was an in-depth, participatory research and analysis that aimed to reconceive how philanthropic work is done and understood by addressing the big questions from the philanthropy field about norms, values, effectiveness, accountability, and power dynamics. The phase involved a research consultancy, which consisted of in-depth data collection, curation of content and the creation of a Team of Teams composed of thought leaders, network members, board directors and staff members who guided the basis of the research. The Team of Teams met three times to discuss the insights collected, leading to the creation of 10 key

principles for the effectiveness of philanthropy development. This was developed into a research paper in collaboration with the Centre for Strategic Philanthropy (CSP) at Cambridge University to consolidate the debates and discussions across each principle, develop stories of transformation from the sector and set the foundations for the future set up of a community of practice. The research contributes to raising awareness and sparking conversation among the philanthropic community and WINGS members towards the creation of a collective Philanthropy Transformation movement.

In December, we held two kick-off meetings to get feedback from our members and started collecting

stories of transformation. In two weeks, we received more than 35 cases, developing an initial 10 to be shared online.

The Philanthropy Transformation Initiative will be hosted on a dedicated website which will launch in the first half of 2023, showcasing the research and cases; resources, such as tools and frameworks; and an ongoing call for stories of transformation. The main insights and findings from the research will inspire *WINGSForum 2023: Transform*, to be held in October 2023, during which we will provide spaces for reflection and discussion, and share stories and cases of transformation.

Movement building

Philanthropy For Climate

WINGS continued its efforts to grow and consolidate the [#PhilanthropyForClimate](#) movement, by expanding the reach of the [International Philanthropy Commitment on Climate Change](#) and creating knowledge pieces for the international signatories.

In May 2022, we held our first open house to update national and international signatories about the status of the global [#PhilanthropyForClimate](#) movement, foster a sense of community, and inspire signatories to further engage in the movement. During this event, which was attended by 121 participants, we launched the [Implementation Guide of the International Philanthropy Commitment on Climate Change](#).

The guide, co-created with Philea, outlines suggested actions towards realising the seven pillars of the International Philanthropy Commitment on Climate Change. It was designed to inspire and support foundation signatories as they embark on their own journey of change, and has been translated into Arabic, Indonesian, Portuguese and Spanish.

In the second half of the year, we initiated a series of [six webinars](#) for signatories to discuss the challenges and lessons that were emerging from the implementation of the different pillars of the Commitment,

exchange experiences, and inspire future action. This initiative was designed and delivered in partnership with Active Philanthropy, Impatience Earth, World Resources Institute, and Climate Outreach.

Following our efforts to grow the movement at the global level, at the margins of the United Nations General Assembly (UNGA) in September, WINGS co-hosted an event with One Earth, titled [PhilanthropyForClimate: How Philanthropists can Catalyze Climate Finance to Achieve the 1.5°C Target for People and the Planet](#).

Additionally, we co-hosted a virtual roundtable with Philea and UNFCCC Climate Champions, that convened thought leaders in the philanthropic sector to explore how the Climate Champions and philanthropy could more closely collaborate. This included discussions on the Race to Resilience and Race to Zero campaigns; harnessing [#PhilanthropyForClimate](#); how to map out existing ideas; brainstorming new ideas for raising ambition in climate philanthropy in the lead-up to COP27; how to include philanthropic actors not currently involved in COP processes; and what sustainable collaborations can be achieved in the philanthropic sector in the lead-up to UNFCCC /COP27 and COP28.



The
Implementation
Guide was
designed to inspire
and support
foundation
signatories as they
embark on their
own journey of
change.

We supported a delegation of four members to attend COP27 (Latimpacto, Group of Institutes, Foundations and Enterprises (GIFE), Arab Foundations Forum (AFF) and Independent Philanthropy Association of South Africa (IPASA)), during which we **hosted and participated in six in-person events**, and facilitated networking between our members (Latimpacto, GIFE, AFF, IPASA, and International Venture Philanthropy Centre) and different stakeholders. We supported GIFE, our member in Brazil, to develop a

subdelegation of Brazilian philanthropies to COP27, to create greater awareness about the importance of climate and the need for action. The efforts of this subdelegation enabled GIFE members, like Instituto Votorantim, Fundo Baobá, and Fundação Tide Setubal, to attend COP27 and participate in public and private discussions and networking activities.

In December, WINGS and Philea co-organised the first in-person **climate coordinators meeting** in Brussels, where we discussed the

national commitments, priorities, work plans for 2023, and engagement with signatories.

By the end of 2022, we counted 606 signatories from 22 countries around the world, marking a growth of 35%. We substantially increased the visibility of the Commitment, attaining more than 20 media mentions during the year, bringing in 155 new signatories to the climate conversation, and laying the foundation for building a peer community.



Photo credit: Justin Lim

Curating and sharing: A hub of information and best practices

WINGS Knowledge Centre

WINGS is committed to being a curator of the latest and most relevant philanthropy-related publications through our [Knowledge Center](#). Our extensive library boasts

822 publications, with an average of 520 monthly downloads in 2022. Our Knowledge Center stands as one of the most comprehensive resource libraries in the philanthropic

community. Throughout the year, we made available 53 new knowledge pieces, comprising articles, reports, and thought pieces produced by WINGS and our members.

Philanthropy in Focus blog

Through our blog, we amplify the voices of our extensive network. In 2022, we shared 27 articles authored by our members from diverse regions. These articles touched on a multitude of critical issues, including

how to tackle climate change through strategic philanthropy, gender in Latin America, the importance of cross-border giving, the rise of billionaires and philanthropy in Africa, and much more.

Our dedication to sharing these valuable insights reinforces our role as a key platform for knowledge exchange within the global philanthropic landscape.

WINGS monthly newsletter

Throughout 2022, our monthly newsletter remained a vital channel for sharing our collective efforts, reaching an ever-growing community

of more than 3,400 subscribers. Every month, we curated and shared the most relevant updates, including events, articles, publications,

campaigns, and valuable opportunities for our diverse membership. See all our 2022 newsletters [here](#).

Social media

Our social media channels served as a bridge between our existing network and a global audience. Through strategic posts, we created and shared the latest insights,

trends and updates from the WINGS network. This allowed us to engage with our followers, partners and stakeholders.

In 2022, our Twitter following increased by 26%, receiving 342,500 impressions, and our LinkedIn following increased by 74%, receiving 177,000 impressions.

Advocacy and policy

Philanthropy and governments need each other. The work of each is enhanced by the other. The philanthropic sector is a key partner in helping to solve the social and

economic challenges that governments grapple with. Philanthropy can provide resources, non-financial assets, innovations, and expertise. And philanthropy needs governments

to provide the conditions and policies that enable the sector to do its work, and to have channels available for engagement and discussion — all for the greater good.

European Union project / Fostering philanthropy support organisations' capacity on an enabling environment



Capacity building



As part of our first partnership with the European Union (EU), throughout the year we focused on strengthening our members' knowledge of data to advocate for philanthropy, institutional, and membership capacity building on enabling environment issues within their organisations and networks.

Advocating for philanthropy through data

From July to October, 53 people from 42 organisations enrolled in the training provided by Dataninja

that aimed to strengthen members' capacity to collect, analyse and present data, thus enabling the development of a data-driven strategy to create a better philanthropic space.

The curriculum, tailored to the philanthropic sector, was developed by our Advocacy and Policy team, in collaboration with members. The training encompassed four self-paced modules on the Dataninja School's online platform, which covered the 'building blocks' of the data workflow: finding, cleaning, analysing and visualising data.

Each module contained different learning approaches, including text lessons, self-assessments, interactive video tutorials, and practical exercises.

In addition to these self-paced modules, four live in-depth workshops on the impact that data has in the philanthropic sector were facilitated by industry experts, with a focus on data for accountability, transparency and impact; creative data collection; responsible data practices; and developing a data strategy.

Capacity building support for an enabling environment

Starting in June 2022, we supported three of our members to organise workshops, training, and capacity-building sessions for their staff and members. These sessions focused on different aspects of the enabling environment, with themes of strengthening organisational capacities on public policy; building a sense of community; and designing financial practices to support the impact ecosystem and to promote concrete actions to democratise access to existing development resources, to strengthen the sector's autonomy, sustainability and diversity.

The activities led by our members included four theoretical and practical sessions, one workshop, and five in-person meetings. In total, more than 100 people participated in these initiatives. Attendees rated the quality of the content highly and increased their content knowledge upon completion of the training.

Implementing the 7 pillars of the #PhilanthropyForClimate Commitment

In September, we commenced a series of six webinars for signatories to discuss the challenges and lessons in implementing the different pillars of the Commitment, exchange experiences, and inspire future action. The goal is to ensure

signatories have relevant and ready-to-use knowledge that encourages them to start or deepen their implementation efforts and to create a sense of community and trust among signatories of the international and national commitments. Each webinar adopted a specific approach and was designed in partnership with different knowledge partners according to a specific pillar. Partners included Active Philanthropy, Impatience Earth, World Resources Institute, and Climate Outreach, and featured testimonials from Sabanci Foundation, Avina Foundation, and others. The webinars attracted 61 unique participants and have 278 views on [YouTube](#) to date.

Enabling Environment Fund

Following the success of the first Enabling Environment Fund for Philanthropy, which launched in 2021 and awarded 11 grants, totalling EUR 203,496, we launched a second call for proposals. This time five grants were awarded, totalling EUR 128,829. We continued the participatory selection process involving eight members from Belgium, Brazil, Ghana, Mexico, Nigeria, Singapore, Turkey, and

Uganda. The projects ranged from strengthening African youth philanthropy, to boosting gender-smart philanthropy in Latin America and the Caribbean, and enhancing the legal framework for philanthropy in Southern Africa.

The supported projects were all aligned with our new advocacy strategy, which launched in 2022 (as part of the European Union co-funded

project 'Unlocking Philanthropy's Potential'), to channel and amplify philanthropy's collective voice to strengthen the enabling environment for philanthropy. This advocacy strategy ultimately supports the diversity, independence, and active role of civil society in development and social change, collaborating with the various giving practices and institutions that constitute philanthropy, and other civil society actors.



This advocacy strategy ultimately supports the diversity, independence, and active role of civil society in development and social change.

The global united voice of philanthropy

Advocacy strategy

WINGS launched its [Advocacy Strategy for an Enabling Environment](#) to its membership at an open meeting in March 2022. Developed through focus group

discussions with both members and external stakeholders, the Advocacy Strategy consists of an eight-page summary and a full 24-page document. We discussed the

Advocacy Strategy with the WINGS Enabling Environment Working Group and Funders Working Group, and then engaged more broadly with WINGS members.

Representation on global platforms

WINGS produced policy papers on [localisation](#); recommendations on improving the philanthropic enabling environment, which was provided to the UN Special Rapporteur on Freedom of Assembly and Association; and promoting [unhindered cross-border giving](#), with case studies from Nigeria, Turkey, and the United Kingdom. The policy paper on cross-border giving resulted from discussions with more than seven WINGS members involved in a Cross-Border Giving Task Force that met in July and October.

In 2022, WINGS hosted two workshops with development agencies, bilateral and multilateral institutions, and international foundations, titled *Philanthropy can be a solution to making localisation a reality*.

In July, WINGS organised an online workshop that took place on the sidelines of the UN High-Level Political Forum on Sustainable Development

in New York. This event featured officials from the European Union Directorate General for International Partnerships; USAID's Bureau for Policy, Planning and Learning; the Swiss Agency for Development and Cooperation; the Foreign Affairs Ministry of the Netherlands; and the French Development Agency. The workshop, attended by 31 participants, offered space for action-oriented dialogue on how to support domestic philanthropy in building successful aid localisation, and to share experiences and tools to strengthen local philanthropy.

In September, WINGS implemented follow-up advocacy with specific stakeholders at a second workshop that took place as a side event to the UN General Assembly in New York. The event on [Philanthropy's Role in Realising the Localisation Agenda](#) was co-organised with the Hilton Foundation and the Council on Foundations, and featured speakers from civil society and foundations

such as Ford Foundation. This workshop convened 87 in-person and 89 virtual participants.

WINGS participated in several consultations at the EU Policy Forum on Development (PFD), such as the PFD strategic planning exercise which concluded in January 2022, and a consultation on the future EU Monitoring and Engagement System for an Enabling Environment, which took place in May 2022. We actively represented the philanthropic sector at the Global Partnership for Effective Development Co-operation (GPEDC), sending an eight-person delegation to Geneva for the Effective Development Co-Operation Summit, held in December. The Summit discussed trust building for open, inclusive, and participatory partnerships to deliver on the promises made at such international meetings about development cooperation and the Sustainable Development Goals (SDGs).

Photo credit: Airfocus



Our goal is to raise awareness and support concrete action for gender equity in the philanthropic sector.

Gender

We recognise that gender equity is not only a fundamental human right, but a necessary foundation for a peaceful, prosperous, and sustainable world. Our goal is to raise awareness and support concrete action for gender equity in the philanthropic sector. To this end, we commissioned preliminary research, titled *Philanthropy for Gender Equity: Recommendations and Learnings from the WINGS Community*, to collect data, map learnings and best

practices, and propose actions to foster philanthropy for gender equity within our community.

During the research process, we invited our members to develop different initiatives to promote gender equity within their organisations and the contexts in which they operate, to exchange lessons learned, and to reflect together on the subject and on how we can build the next steps – as organisations and as a network

committed to building a more just, equitable and sustainable world. The publication will be launched in May 2023, and will contain key definitions and criteria to identify organisations working towards gender equity, interviews and case studies of best practices, analyses of how the enabling environment affects gender equity, and key recommendations for concrete actions within the sector.

Strengthening ecosystems

Philanthropy is expressed differently across the world, from individual acts of charity and giving circles, to family foundations and donations by high-net-worth individuals. By

strengthening the ecosystems for local philanthropy to develop and thrive, we can unleash the potential of new resources and catalyse a profound transformation to achieve

the SDGs and build more just, equitable, and sustainable societies around the world.

Local and regional pilot initiatives

East and West Africa mappings

We continued our work on the East and West Africa pilots, with support from our members, TrustAfrica and East African Philanthropy Network (EAPN), to enhance understanding about the landscape of philanthropic

actors working to grow, coordinate, and strengthen local giving and the field, by testing our participatory mapping methodology. We carried out consultations, desk research, and virtual and in-person convenings

to bring key stakeholders together, map the local support ecosystems, and identify challenges and opportunities to build a stronger field. The outputs will include research reports and live maps of the ecosystem.



Elevating philanthropy in Latin America and the Caribbean

In 2022, WINGS continued its contribution to leverage local philanthropy and its multiplier effect in Latin America and the Caribbean (LAC), by guiding a regional community to share knowledge, create synergies, and strengthen collaboration; by implementing a co-created regional agenda focused on the conditions for philanthropy to thrive in the region; and by incubating projects from our community.

The report [Rules and Incentives: Mapping the Legal Framework for Non-Profit Organisations and Philanthropy in Latin America and the Caribbean](#) was launched in April as a comparative analysis of the enabling environment for philanthropy and the non-profit sector in the region, and uses the

data to advocate at the national and regional levels. The report was shared at an in-person meeting, in webinars, and in special sessions hosted by the members in their countries.

In 2022, the LAC Working Group, consisting of 40 members representing 11 countries, envisioned a transformative future for the region:

"In 2032 the philanthropy support ecosystem in Latin America and the Caribbean is constantly growing and transforming, influencing local and regional development, and strengthening multi-stakeholder collaborations. Ecosystem actors will have the capacities and resources for adaptation and innovation based on values such as transparency, collaboration, flexibility, critical vision, and innovation".

Collaborating with network members is a core aspect of WINGS' work. In 2022, WINGS supported ELLAS – Mujeres y Filantropía to produce the report [Construyendo el campo de la filantropía y la justicia de género en América Latina y el Caribe: El estado del arte sobre los movimientos por los derechos de las mujeres, el dinero y el poder, las políticas y las instituciones](#), and the manual [Filantropía con perspectiva de género: Manual para su implementación en América Latina y el Caribe](#). We also collaborated with the International Center for Not-for-Profit Law to share philanthropy and gender knowledge and insights with grassroots organisations in Bolivia, Brazil, Guatemala, and Mexico.

Making the case for philanthropy's development

Funders Working Group

The Funders Working Group, composed of 25 organisations in 14 countries, continued to be a space for foundations and other institutional donors seeking to develop high-impact funding practices that help to support and strengthen sustainable philanthropy support

ecosystems. In 2022, the group focused on reigniting a sense of collective identity and strengthening connections among group members. This included revised terms of reference, agreeing on ways of working and topics of interest, such as new models of

giving, philanthropic infrastructure and localisation, and transforming grantmaking from project-based to institutional support. The group welcomed a new co-chair, Gu Qing, from the Ford Foundation's Beijing office.



Local
philanthropy
has the potential
to play a much
more central
role in dialogues
about how best
to implement
localisation.

Localisation discussions

We published a policy paper on how [*Philanthropy can be a Solution to Making Localisation a Reality*](#), which was translated into Portuguese, Spanish, and French. Outlined in this paper is a simple but powerful argument: Localisation is important to achieve development impact for the realisation of the SDGs. Local philanthropy, as a force to support civil society and development, has the potential to play a much more central role in dialogues about how best to implement localisation. The paper calls for philanthropy, international development actors, and civil society to work together to ensure funds reach local communities.

During the UN High-Level Political Forum on Sustainable Development, we hosted a virtual unofficial side meeting, titled *Realising the*

localisation agenda: Promising practices from Development Agencies to #LiftUpPhilanthropy and achieve the SDGs. This event convened representatives from development agencies, to discuss promising practical experiences in localising development aid as linked to thriving philanthropic ecosystems.

During the 77th session of the UN General Assembly, we continued our conversations on localisation by co-hosting a hybrid side event, in partnership with the Conrad N. Hilton Foundation and the Council on Foundations. New data was presented on the state of giving to global causes and partners, and practical strategies were discussed for scaling up philanthropy's commitment to localisation in global grantmaking.

Strengthening the WINGS network

Overview of member survey results

In the first quarter of 2022, WINGS carried out a member survey, which was responded to by 73% of our membership. Ninety-five percent of respondents were satisfied with WINGS' offering, ranking "To be a part of a global community" as the top reason to be a member of WINGS, in which working groups and

task forces continue to be important spaces for our members to interact. According to respondents, what they most value about WINGS is: (i) the diversity of entities coming together, (ii) providing a space for members to drive the agenda, peer learning and networking, and (iii) the accessible and quality resources.



Photo credit: Alex Radelich

Working Groups

The Latin America and Caribbean (LAC) Working Group

The LAC Working Group is composed of 40 organisations from 11 countries. The group welcomed Ana Maria Sanchez Rodriguez from CEMEFI and Gracia Goya from Hispanics in Philanthropy as its new co-chairs for the period 2022–2024.

During 2022, the group discussed three key topics: (i) the enabling environment in the region, in a meeting led by CEFIS; (ii) challenges to fund the ecosystem, led by Innpectia; and (iii) philanthropy and

gender justice, led by ELLAS – Mujeres y Filantropía.

In addition, two task forces were created to deepen reflections and actions in the region. The first task force, The Future of Giving in LAC, advanced the exercise to build a vision of philanthropy in the region by 2032. In the second task force, which advocated for a more enabling environment in LAC, participants supported three activities: (i) deciding on the topic

and joining the training on advocacy strategies; (ii) dissemination of the country-by-country mapping on their social media; and (iii) dissemination of GAFILAT's (Financial Action Task Force of Latin America) infographics about the Financial Action Task Force Recommendation 8, which requires countries to only implement terrorism financing (TF) regulations for non-profits that, due to their activities or characteristics, have been identified as high risk for TF.

Enabling Environment Working Group

During 2022, the Enabling Environment Working Group focused on the following approaches and priorities, which were defined by members in the prior year:

1. Localisation: Understanding philanthropy as a strategic actor for driving development for the SDGs, by raising and distributing local and/or foreign funds, and bringing the diversity of the sector to the conversation; and supporting the

local enabling environment and local philanthropy to make localisation a reality.

2. Cross-border giving: With a meeting to showcase different approaches to facilitating cross-border giving, and pave the road the WINGS community's concrete engagement on this important issue, through the establishment of a Cross-border Giving Task Force which met twice during the year.

In addition to the three working group meetings on enabling environment and localisation, strategies and approaches to facilitate cross-border giving and inspirations for 2023, members had the opportunity to participate in EU capacity-building activities and the Enabling Environment Fund, (see 'European Union project / Fostering PSOs' capacity on enabling environment on pages 5 and 6).

Lift Up Philanthropy Working Group

In 2022, we started consolidating engagement and creating a community of practice, following two years of group inactivity. During 2022, the group grew by

58%, counting 73 members from 33 countries, with more than 60% member engagement. The Lift Up Philanthropy group met thrice during the year, to discuss taxonomy for

philanthropy, measure impact, and learn from members who had rolled out mapping methodologies.

Researchers, Academics and Data Enthusiasts Working Group

The Researchers, Academics and Data Enthusiasts (RADE) Working Group is an informal network of talented thinkers dedicated to increasing the impact of philanthropy

around the world. It is composed of 63 organisations in 29 countries. RADE focuses on comparative and global forms of philanthropy and is committed to sharing knowledge

and information. In 2022, the group hosted an open session on longitudinal studies and their contributions to understanding giving behaviour and the practice of philanthropy.

Cultures of Giving Working Group

The Cultures of Giving Working Group, composed of 41 organisations in 21 countries, explores and shares the many different types and ways that philanthropy exists, and the diverse cultures of giving around the world. The ultimate objective of the group is to develop strategies to grow the culture of giving and

strengthen the philanthropy support ecosystem in a way that reflects the unique needs and cultural realities of each region. In 2022, the group hosted four discussions focused on analysing and sharing the country profiles of giving developed by several participants in the group. The group published an [introductory](#)

[note](#) on its work, as well as a series of four Cultures of Giving Country Profiles ([Ukraine](#), [Saudi Arabia](#), [India](#) and [Russia](#)). The group was invited to share its work at the International Fundraising Congress in 2022, where several participants presented their country profiles.



SECTION 3

Organisational development

We continued to review and work towards increasing our strategic impact, as part of the process of developing our strategic plan for 2023–2027.

This included feedback received from 178 members through the 2022 WINGS Membership Survey, which provided insight into the challenges and opportunities they see in their countries and regions, and their needs from, and support for, WINGS.

Building on that, we held an in-person strategy retreat with our staff and Board in Brazil, in August, during which we reviewed past successes and learnings, and discussed crucial questions on key challenges and opportunities facing the world, the future of philanthropy, and the role of WINGS and the network. In addition to these activities, formal and informal meetings with our members, and consultation sessions with more than 40 members, contributed to our new strategic plan and three strategic priorities (SP):

- **SP1:** Nurturing networks and strengthening ecosystems to have a better resourced and effectively connected local and regional PSEs.
- **SP2:** Influencing philanthropy's norms, practices and environment, and strengthening a global, unified collective voice and action to improve the condition in specific regions, support and amplify regional actors at a global level, and reinforce the enabling environment for philanthropy worldwide.
- **SP3:** Transforming WINGS as an organisation to strengthen operational agility and evidence-based systems and protocols.

The new strategic plan will be published in the first half of 2023.

Multi-year partnership with the European Union

At the end of 2022, WINGS signed the first-ever Framework Partnership Agreement with the EU INTPA – the biggest development funder in the world. The goal is to leverage philanthropy's engagement, funding, influence, and added value to implement the 2030 Agenda and become a strategic partner in

development cooperation globally and especially locally, in low- and middle-income countries.

The partnership is the result of efforts initiated by WINGS to have philanthropy recognised as a key global development actor. It represents an important milestone for WINGS

as this partnership will enable us to be closer to our members on the ground. It will also amplify local and regional voices internationally, and contribute to generating more domestic resources for civil society. With a budget of €5,88 million, this partnership will run for four years, prioritising 32 countries.

SECTION 4

Financials

Statements of financial position.
As of December 31, **2022** and **2021**

	2022	2021
ASSETS		
Cash and cash equivalents	\$2,521,811	\$1,509,339
Investments	54,052	35,271
Unconditional promises to give :		
• Without donor restrictions	100,000	50,626
• With donor restrictions	320,237	103,036
Prepaid expenses	10,977	17,057
Fixed assets, net	9,183	12,936
Total assets	\$3,016,260	\$1,728,265
LIABILITIES AND NET ASSETS		
LIABILITIES		
Accounts payable and accrued expenses	\$82,886	\$48,649
Refundable advances	1,294,839	269,219
Deferred income	10,504	10,500
Total liabilities	1,388,229	328,368
NET ASSETS		
• Without donor restrictions	542,752	589,693
• With donor restrictions	1,085,279	810,204
Total net assets	1,628,031	1,399,897
Total liabilities and net assets	\$3,016,260	\$1,728,265

SECTION 5

2022 Membership overview

NUMBER OF
WINGS MEMBERS



193 → 203

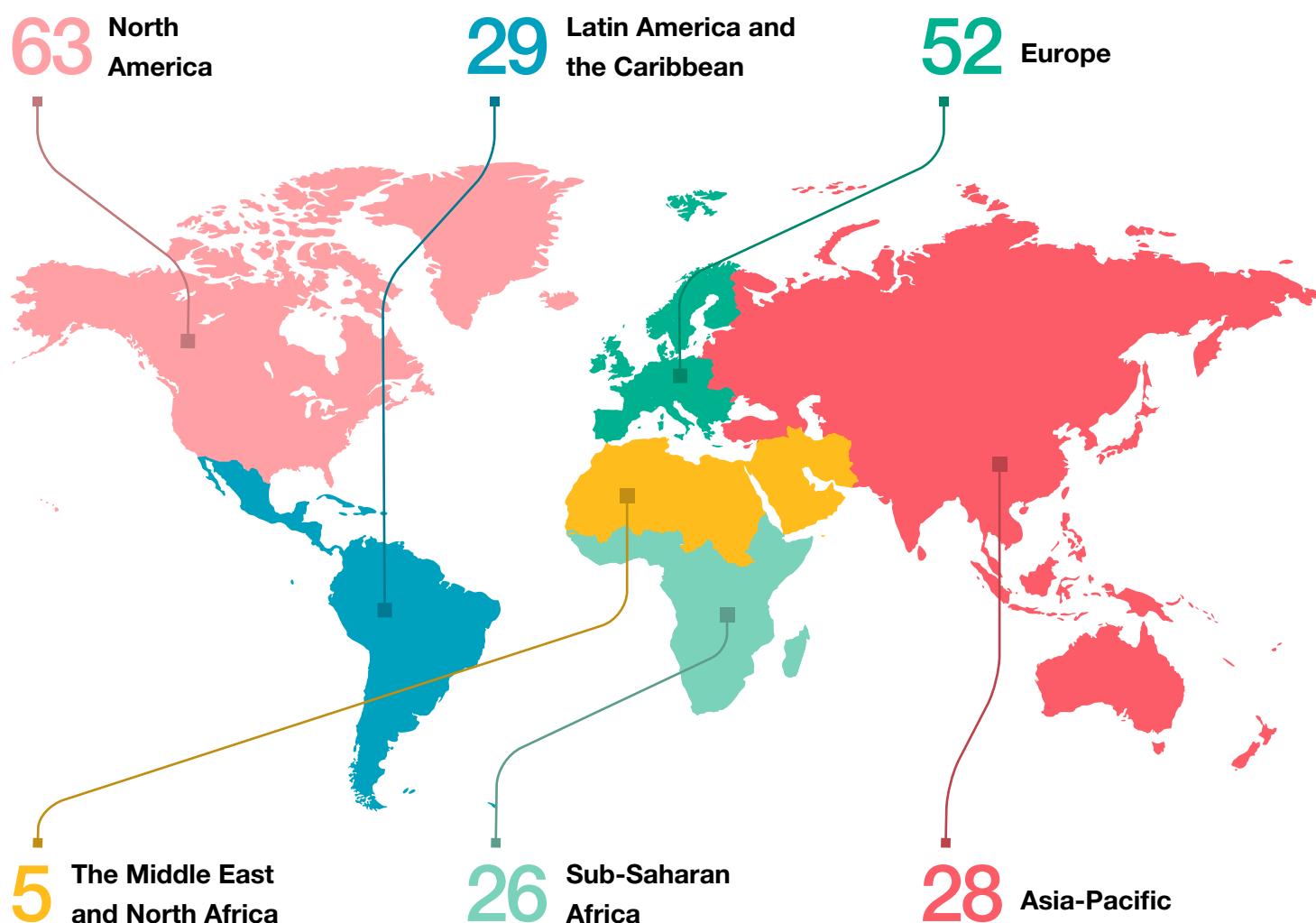
In 2021

In 2022

5,2%

Increase

NETWORKS MAP



MEMBERS LIST



1. ABCR - Associação Brasileira de Captadores de Recursos
2. ABFE - The Association of Black Foundation Executives
3. Academy of Givers
4. ACF - Association of Charitable Foundations
5. Active Philanthropy
6. AEF - Asociación Española de Fundaciones
7. AEGN - Australian Environmental Grantmakers Network
8. AF - Association of Foundations
9. AFE - Asociación de Fundaciones Empresariales
10. AFF - Arab Foundations Forum
11. Aga Khan Foundation
12. Alliance magazine
13. APF - African Philanthropy Forum
14. APFA - Alianza Peruana de Fundaciones y Asociaciones
15. APN - African Philanthropy Network
16. ARC - Association for Community Relations
17. Ariadne
18. Aspire Foundation
19. Assifero - Associazione Italiana Fondazioni e Enti Filantropici
20. Association of Finnish Foundations
21. Australian Communities Foundation
22. AVPA - African Venture Philanthropy Alliance
23. AVPN
24. AYPN - African Youth Philanthropy Network
25. BCause Foundation
26. Bill & Melinda Gates Foundation
27. Biodiversity Funders Group
28. Blagosfera
29. Brazil Foundation
30. Bridgespan Group
31. Bundesverband Deutscher Stiftungen (Association of German Foundations)
32. Bündnis der Bürgerstiftungen Deutschlands (German Alliance of Community Foundations)
33. CAF - Charities Aid Foundation
34. CAF America
35. CAF Canada
36. CAF India
37. CAFSA - CAF Southern Africa
38. Candid
39. CAPS - Centre for Asian Philanthropy and Society
40. CAPSI - Centre on African Philanthropy and Social Investment, Wits Business School
41. Caribbean Philanthropic Alliance
42. Catalyst 2030
43. Catalyst Balkans
44. CCA - Connecting Communities in the Americas
45. CDR - China Donors Roundtable
46. CECF - Chief Executives for Corporate Purpose
47. CEFIS - Centro de Filantropía e Inversiones Sociales, Universidad Adolfo Ibáñez
48. CEMEFI - Centro Mexicano para la Filantropía
49. CFC - China Foundation Center
50. CFC - Community Foundations of Canada
51. CFF - Centre Français des Fonds et Fondations
52. CFS - Community Foundation of Singapore
53. Chandler Foundation
54. Charitable Foundation for Philanthropy
55. Charles Stewart Mott Foundation
56. CIVICUS
57. CivSource-Africa
58. Climate Catalyst
59. CMF - Council of Michigan Foundations
60. Co-Impact
61. Community Chest
62. Community Foundation Movement in Latvia
63. Comunalía
64. Connect Humanity
65. Conrad N. Hilton Foundation
66. Council on Foundations
67. CPCS - Center on Philanthropy and Civil Society, The Graduate Center, The City University of New York
68. CPF - Centro Português de Fundações
69. CPF - Centrum Pre Filantropiu (Center for Philanthropy)

70. CSI - Civil Society Initiative, University of Central Asia
71. CSIP - Center for Social Impact and Philanthropy, Ashoka University
72. CSP - Centre for Strategic Philanthropy, Cambridge Judge Business School
73. Dalberg Global Development Advisors
74. Dorothy A. Johnson Center for Philanthropy
75. EAPN - East Africa Philanthropy Network
76. ECFI - European Community Foundation Initiative
77. EDGE Funders Alliance
78. ELAS Fundo de Investimento Social
79. ELLAS: Mujeres y Filantropía
80. Empatthy
81. EPIC-Africa
82. FCAA - Funders Concerned About AIDS
83. FCS - Foundation for Civil Society
84. FFI - The Forum of Foundations in Israel
85. FICS - Funders Initiative for Civil Society
86. Filantropi Indonesia
87. Filantropía Transformadora
88. Firelight Foundation
89. Fondation de France
90. Fondazione Italia Sociale
91. Fondenés Videnscenter
92. Ford Foundation
93. France Générosités
94. Fundação José Luiz Egydio Setúbal
95. Fundación "la Caixa"
96. Funders 2025 Fund
97. GADeF - Global Alliance for Development Foundation International
98. GCIR - Grantmakers Concerned with Immigrants and Refugees
99. GDFE - Grupo de Fundaciones y Empresas
100. Generation Pledge
101. Geneva Centre for Philanthropy, University of Geneva
102. GFCF - Global Fund for Community Foundations
103. Ghana Philanthropy Forum
104. GIFE - Grupo de Institutos Fundações e Empresas
105. Give2Asia
106. GivingTuesday
107. Global Dialogue
108. Global Impact
109. Global Philanthropy Partnership
110. GlobalGiving
111. Good2Give
112. HIP - Hispanics in Philanthropy
113. HRFN - Human Rights Funders Network
114. IAF - Inter-American Foundation
115. ICNL - International Center for Not-for-Profit Law
116. IDIS - Institute for the Development of Social Investment
117. IDR - India Development Review
118. IIEFG - International Education Funders Group
119. IFIP - International Funders for Indigenous Peoples
120. Iniciativa PIPA
121. Inn pactia
122. INSPIRE Community Foundations
123. Institute for Wise Philanthropy
124. Instituto ACP
125. Instituto Humanize
126. Instituto MOL
127. Internet Society Foundation
128. Inyathelo
129. IPASA - Independent Philanthropy Association South Africa
130. ISTR - International Society for Third-Sector Research
131. IVPC - International Venture Philanthropy Center
132. Jamaica Network of Corporate Foundations
133. John D. Gerhart Center for Philanthropy, Civic Engagement and Responsible Business
134. KCDF - Kenya Community Development Foundation
135. Latimpacto
136. Laudes Foundation
137. Lilly Family School of Philanthropy, Indiana University
138. LMCF - Lord Mayor's Charitable Foundation
139. Minderoo Foundation
140. Moore Philanthropy
141. Movimento Bem Maior
142. Nacionalna zaklada za razvoj civilnoga društva (National Foundation for Civil Society Development)
143. Narada Foundation
144. NCPD - Nepal Center for Philanthropy and Development
145. Neelan Tiruchelvam Trust
146. NEF - Network of European Foundations

147. NEID Global - Network of Engaged International Donors
148. netFWD - Network of Foundations Working for Development, OECD Development Centre
149. OSF - Open Society Foundations
150. PACS - Stanford Center on Philanthropy and Civil Society
151. Partners Albania for Change and Development
152. PCP - Pakistan Centre for Philanthropy
153. PFC - Philanthropic Foundations Canada
154. PhiLab - Canadian Philanthropy Partnership Research Network
155. Philanthropy Australia
156. Philanthropy Circuit
157. Philanthropy Impact
158. Philanthropy Together
159. Philanthropy.io
160. Philea - Philanthropy Europe Association
161. Pionero Philanthropy
162. PNZ - Philanthropy New Zealand
163. PRE - Philanthropic Initiative for Racial Equity
164. PSJP - Philanthropy for Social Justice and Peace
165. Red Iberoamericana de Fundaciones Comunitarias
166. Rede de Filantropia para a Justiça Social
167. Ribon
168. Rockefeller Brothers Fund
169. Rockefeller Foundation
170. RPA - Rockefeller Philanthropy Advisors
171. Russian Donors Forum
172. SAANED for Philanthropy Advisory
173. Sattva Consulting
174. Sawiris Foundation for Social Development
175. SGS Consulting
176. SIVIO Institute
177. Skoll Foundation
178. Social Impact Alliance for Central & Eastern Europe
179. Southern Africa Trust
180. Spring Rain Global
181. STAR-Ghana Foundation
182. STDV - Sivil Toplum için Destek Vakfı
183. SwissFoundations
184. Synergos
185. TAI - Transparency and Accountability Initiative
186. TCF - Twikatane Community Foundation
187. TechSoup
188. TFN - The Funding Network
189. The Beautiful Foundation
190. The Learning Trust
191. TPI - The Philanthropic Initiative
192. Trag fondacija (Trag Foundation)
193. TrustAfrica
194. TrustLaw - Thomson Reuters Foundation
195. TUSEV - Türkiye Üçüncü Sektör Vakfı (Third Sector Foundation of Turkey)
196. United Philanthropy Forum
197. UPF - Ukrainian Philanthropists Forum
198. Welight
199. Wilde Ganzen Foundation
200. William and Flora Hewlett Foundation
201. Yishan
202. YouthRoots
203. Zagoriy Foundation

FUNDERS AND PARTNERS

FUNDERS



Funded by
the European Union



INTER-AMERICAN FOUNDATION
EMPOWERED COMMUNITIES, SUSTAINABLE RESULTS



FORD
FOUNDATION



CHARLES STEWART
MOTT FOUNDATION

CONRAD N.



FOUNDATION



Rockefeller
Brothers
Fund

Fondation
de
France



COMMUNITY
FOUNDATIONS
OF CANADA

Laudes ———
Foundation



Charities Aid Foundation



Funders
2025
FUND

BILL & MELINDA
GATES foundation



CHANDLER
FOUNDATION



WILLIAM & FLORA
Hewlett Foundation

OPEN SOCIETY
FOUNDATIONS



MINISTÈRE
DE L'EUROPE
ET DES AFFAIRES
ÉTRANGÈRES

Liberté
Égalité
Fraternité

PARTNERS

Knowledge partner

Candid.

Institutional partner

Dalberg

BOARD OF DIRECTORS



Alina Mihaela Porumb

(Programmes Committee Chair) INSPIRE
Romania

Amy Miller-Taylor

(Audit Committee Chair)
CIVICUS
South Africa

Andrew Chunilall

(Chair) Community Foundations of Canada
Canada

Atallah Kuttub

SAANED
Jordan

Barry Gaberman

USA

Christopher Worman

(Governance Committee Chair)
Connect Humanity
USA

Clare Woodcraft

Centre for Strategic Philanthropy | University
of Cambridge UK

David Sangokoya

World Economic Forum
Belgium

Francis Kiwanga

(WINGSForum Planning Committee Co-
Chair)
The Foundation for Civil Society
Tanzania

Ingrid Srinath

Programmes Centre for Social Impact and
Philanthropy
India

Jaff Shen

Leping Social Entrepreneur Foundation
China

Maria Magdalena Aninat Sahli

Center for Philanthropy and Social
Investments | Adolfo Ibáñez University in
Chile Chile

Naila Farouky

(Treasurer/Finance Committee Chair)
Arab Foundations Forum
Jordan

Paula Fabiani

(Secretary)
IDIS
Brazil

Vidya Shah

EdelGive Foundation
India

STAFF



Aude Anquetil

Ecosystems Development Coordinator

Alice Amorim

Project Coordinator - Philanthropy for
Climate

Benjamin Bellegy

Executive Director

Bia Mion

Senior Programmes Associate

Cecilia Ramos

Senior Network and Communications
Associate

Casey Kelso

Senior Advocacy Officer

Garima Aggarwal

Operations and Finance Director

Javier Angulo

Operations and Finance Director

Maria Eugenia Pérez

Project Coordinator for Latin America and
the Caribbean

Mehul Singh

Communication and Network Assistant

Nadya Hernández

Programmes Director

Naira Bonilla

Communication Officer

Natalia Posse Molina

Programmes Associate

Nayara Lima

Administrative and Finance Coordinator

Rafaela Sanches

Administrative and Finance Assistant

Sameera Mehra

Network and Alliances Director

Tiziano Blasi

Senior Coordinator, Policy and Advocacy

Zubair Sayed

Senior Communication Advisor



W I N G S
ELEVATING PHILANTHROPY